



ADMINISTRATION FOR
CHILDREN & FAMILIES

330 C Street, S.W., Washington DC 20201 | www.acf.hhs.gov

Nicole Norvell
Child Care Administrator
Bureau of Child Care
Division of Family Resources
Indiana Family and Social Services Administration
W-361, MS-02
402 West Washington Street
Indianapolis, IN 46204

Dear Ms. Norvell,

On behalf of the U.S. Department of Health and Human Services, Administration for Children and Families, Office of Child Care, I am delighted to let you know that your proposal to participate in the Impact Project has been accepted. We are excited about the work that you are doing.

As you know, the State Capacity Building Center (SCBC) is our partner for the Impact Project. The SCBC staff looks forward to partnering with you, providing consultation to help further your work, and overall supporting your vision and project. Please expect to hear from Desiree Reddick-Head of the State Capacity Building Center, who will serve as the Senior Consultant for you and your team, in the next few days. Desiree is available at desiree.reddick-head@icfi.com. In addition, feel free to contact Harriet Dichter, who serves as the overall lead for the Impact Project, at harriet.dichter@icfi.com or 484 904 3599.

Our thanks to you and your partners for all that you are doing to expand access to high quality child care for low-income children and families.

Sincerely,

Rachel Schumacher

cc:

Harriet Dichter
Desiree Reddick-Head

Tricia Haley